#### Mapping Your Leadership Development Journey

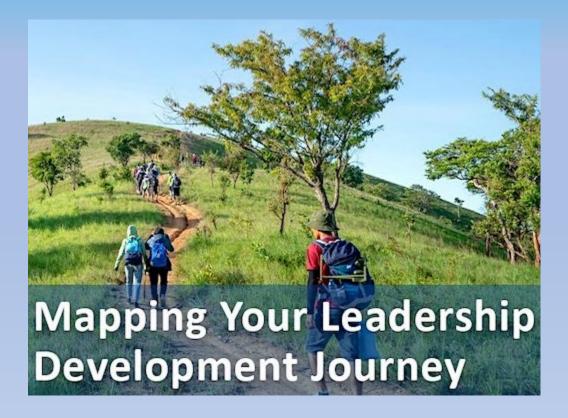
Sarah B. Drummond

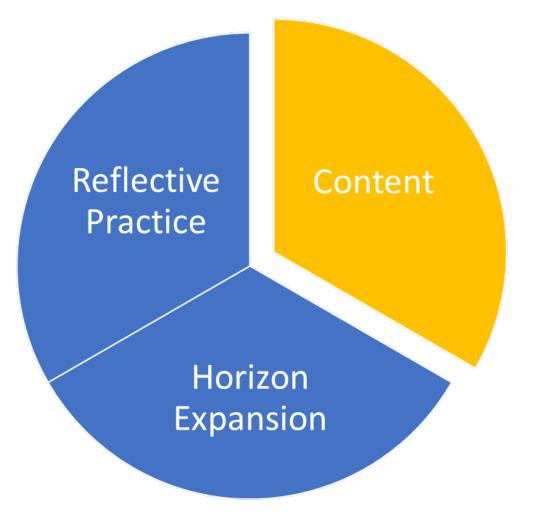
Session 1

September 18, 2023

## This Three-Part Series: Outcome Hopes

- Attitude: Lifelong Leadership Learning (LLL) is normal and necessary; what would be weirder would be not needing and pursuing it
- Skill: leaders can make a plan that becomes a healthy habit
- Knowledge: leaders know intentional balance is needed between content, reflection, and expanded horizons





## Today's Session

#### Outcome focus: attitude

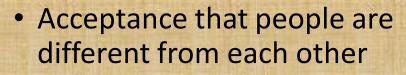
- What would be really weird would be *not* needing LLL
- The times demand it
- So how can we approach it?
- LLL strategy: Content
  - Books
  - Classes
  - Consultations
- A survey with Megan Lukens

#### Trends and issues

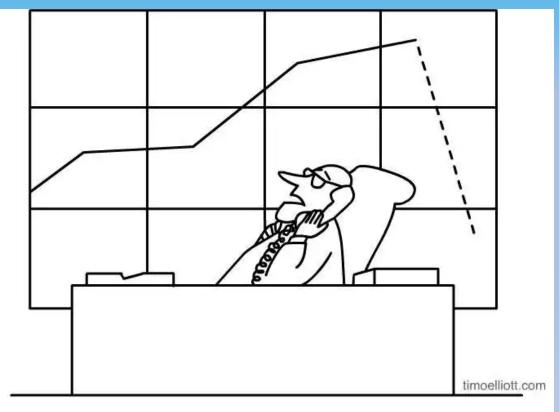
- (Write in the chat: changes you're noticing)
- Membership decline across institutions
- Except the one-way kind (example: streaming services)
- Individualism in information consumption
- Anti-Black racism laid bare
- Systemic misogyny too
- Loss of innocence re. institutions
  - None is too big to fail
  - No blanket, automatic trust
- Covid intensified all these trends



# Some acceleration to the good



- Gender is fluid
- Race matters
- Prejudice and privilege exist
- Appreciation for community
  - Loneliness, burnout recognized as mental health crises
  - Community's importance no longer taken for granted
- "Success" requires reassessment
  - The Great Resignation
  - "Self-care" understood as necessary



"It turns out that failure WAS an option after all ... "

We can get away with saying...

- The old ways of leading aren't working anymore
- Therefore, the old ways of developing our leadership won't work either
- That's not an indicator of failure

#### Season of Reimagining Leadership

- The great untethering of spiritual life
  - Individuals from churches
  - Churches from denominations
- Orlando Costas
  - Christ Outside the Gate
  - Maybe today's untethering is a correction
- "But how in the world am I supposed to lead amidst the untethering?"





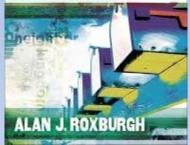
#### Leadership theory today

- Debunking "ladder theories of progress"
- Dismissing "Great Man"-style leadership development
- Offering new models to describe success, forward movement





#### MISSIONAL JOINING GOD IN THE NEIGHBORHOOD



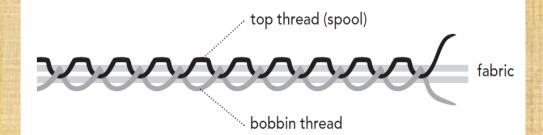
HOW TO LEAD When You Don't Know Where You're Going Leading in a Liminal Season

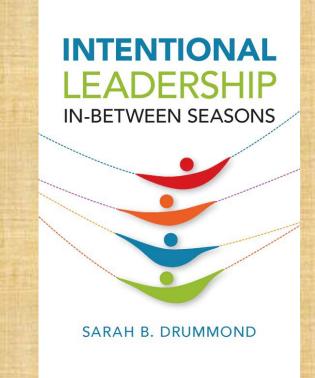
## What is emerging in Christian leadership?

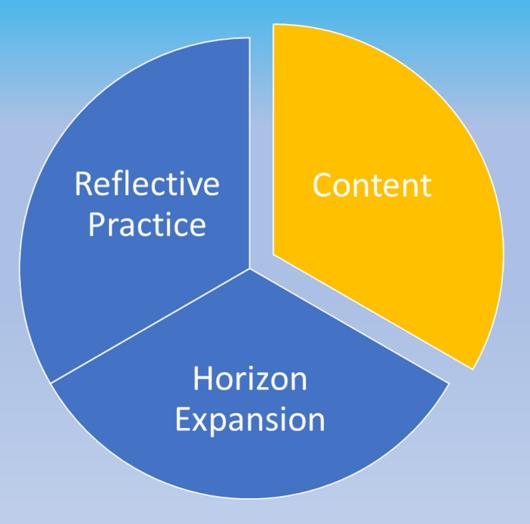
- (In the chat: share your recommendations for leadership books that have helped YOU)
- Leadership practices for liminal times (Beaumont)
- Following God into the neighborhood (Roxburgh)
- Being together Another Way: Living and Leading Change On-Purpose (Lewis, Williams, and Baker)

#### Intentional Leadership

- Individuals vs. Community
- Planning vs. Nimbleness, Creativity
- Structure vs. Creativity
- Inclusivity vs. Clear Identity
- Affiliative vs. Authoritative Leadership Styles







#### **Content-Oriented LLL**

- Identify an area where you wish to learn
  - Find books
  - Seek out courses
  - Find experts
- Sound easy? It's all about intentionality
  - Tendency to "go fishing"
  - Capture strategy
  - Question drives method
- Example: spinning off a nonprofit from a faith community
  - How-to, mistakes to avoid
  - What are others doing?
  - What is specifically relevant to this context?

# Bibliography

- Beaumont, Susan. *How to Lead When You Don't Know Where You Are Going.* Rowman and Littlefield, 2019.
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- Lewis, Stephen; Williams, Matthew; Baker, Dori. Another Way: Living and Leading Change On-Purpose. Chalice Press, 2020.
- Roxburgh, Alan. Joining God in the Great Unraveling. Logos Press, 2021.